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      Salaries are not held to a rigid schedule but minimums and maximums are in effect for each rank. Professional service salary schedules with minimum and maximum for each academic and professional rank are given in Appendix V. These minimums are subject to change through negotiations with UUP and approval of the Director of the Budget.
   2. PAY MODE
      Professional staff are paid on a twelve-month (26 pay periods) basis.
3. PAY PERIODS

The College's pay periods start on Thursday and end two weeks later on Wednesday. Paychecks are distributed biweekly at the Purchasing and Payables Office during regular office hours. An employee may, in writing, authorize another person to secure his/her paycheck or may make arrangements for direct deposit of his/her paycheck with participating banks. Details are available from the Human Resources Office.

Employees should be aware that the State uses a two-week lag payroll system, i.e., the paycheck is produced after the time has been worked. Because of the lag payroll new employees may be subject to a four-week delay in receiving the first paycheck. Deadlines are established by the Human Resources Office to enable the payroll to be locally pre-audited, forwarded to Albany and audited by the Department of Audit and Control. Checks are prepared and sent from Albany to the local campus for distribution.

4. PAYROLL DEDUCTIONS

Mandated deductions include federal and state withholding taxes, social security taxes, a retirement deduction (for employees hired on or after July 26, 1976) and dues or an agency shop fee (for employees under the Agreements). Optional deductions may include savings bonds, credit union, health, life, auto, and homeowner’s insurance programs, charitable contributions, tax sheltered annuity (TDA) and supplemental retirement annuity (SRA) programs, individual retirement accounts (IRA), and deferred compensation plans. Deductions for income tax are made in accordance with the employees withholding certificate (W-4) on file in the Human Resources Office. A new W-4 may be filed at any time.

5. SALARY ADJUSTMENT DATES

The salary adjustment dates normally are April 1 for Managerial/Confidential employees, July 1 for Librarians and Professional Employees, and September 1 for Academic Employees.

6. SALARY ADVANCES

The College is authorized by the State to make salary advances to employees who fall into one of the following categories:

a. employees for whom the College has decided to have salary checks replaced by checks for lesser amounts because of the lack of leave credits.

b. Employees who start work after the College's payroll has been submitted to the Office of the State Comptroller.
c. Employees returning to work from a leave without pay or a leave at half pay, after the College's payroll has been submitted to the Office of the State Comptroller.

This procedure does not apply in the case of a termination, to exchange a check because of death, or for replacing a lost check, and may not be used for consultants, or temporary and seasonal employees.

All requests for a salary advance are to be directed to the Office of Human Resources.

B. SUMMER AND WINTERIM COMPENSATION RATES

1. ENROLLMENTS & CAPS

   a. A course is considered “full” when enrollment reaches 12 (undergraduate) and 8 (graduate).

   b. Enrollment caps will be set with the department chair and the Dean of the appropriate school. Caps must be no less than 20 unless otherwise approved.

   c. When enrollment reaches the established cap, consultation with the department chair and the Dean of the school will determine if a new section will be created.

2. COMPENSATION & COURSE GUARANTEES

Compensation

a. Courses that are considered “full” will be compensated at $3,105 as the base pay (This follows the college policy of $1,035/credit hour for extra service pay.). Payment will be disbursed following the add/drop period for the course following the established deadlines for the session in which the course is offered.

b. Enrollments above 12 and 8 will be compensated at $25 per student per credit hour ($75 per student). Payment for these enrollments will be disbursed after the withdraw deadline for the course following the established deadlines for the session in which the course is offered.

c. Compensation below 12 undergraduates or 8 graduates will be prorated. These dollar amounts can be found in the established special sessions pay scale.

d. Independent studies and thesis will be compensated according to the special sessions pay scale.

e. Internship advisors will be compensated at $50 per credit per student.
f. For the purposes of compensation calculation, graduate students in an undergraduate course are worth 1.5 undergraduate enrollments. Undergraduate students in a graduate course are worth .75 graduate students.

Course Guarantees

1. Individual course guarantees are reevaluated each year based on course enrollment history and programmatic needs in consultation with the appropriate Dean. This includes guarantees at both full, as well as partial, or prorated pay.

   a. Cohort based programs: For programs with cohort-based structures will operate in the following way:

      I. The Dean of the school will determine if there are enough enrollments to begin the cohort.
      II. Should the cohort begin, and the course in question must run during a special session (due to the sequencing of courses), the size of the cohort will determine one of the following:

          1. The course will run at full guarantee (12 or 8) if the cohort is deemed to be above the "full" pay in size during the time of negotiations
          2. If the cohort is below 12 or 8, the course will receive a partial guarantee of 4

   b. All other courses: The following will be included in the analysis for course guarantees:

      I. A minimum of three years (as available) enrollment history
      II. Schedule needs (e.g. general education and college requirement courses)
      III. Other, as deemed appropriate by the Dean of the school
"Full Guarantee" refers to a guarantee that the course will be paid a minimum of $3,105. Additional enrollments are compensated according to the special sessions compensation policy.

"Partial Guarantee" refers to a negotiated number below full. This will vary from 1 - 11 (undergraduate) and 1 - 7 (graduate). Compensation for these courses will follow the special sessions pay scale.
1. METHOD OF PAYMENT

Summer session compensation is in addition to the salary earned for the academic year and is included in the normal biweekly paycheck and not issued as a separate check. Separate checks are issued only to employees paid on the 21 pay mode basis who are off the payroll during their summer session obligation.

C. WATERTOWN TEACHING STIPEND

The purpose of the Watertown Teaching Stipend is to provide remuneration for the delivery of coursework (for a SUNY Potsdam program) at the Extension Center (located on the SUNY Jefferson campus). Any person whose primary residence is 50 miles (or more) from the SUNY Jefferson campus will receive $50 per trip (round trip) to the extension center.

Travel:

a. Travel from home campus should utilize a campus fleet vehicle, or Enterprise. Only in special circumstances will mileage for personal vehicles be approved. These requests may be made in consultation with the Executive Director of Graduate & Continuing Education.

b. Should the delivery of a course fall on a weekend, reimbursement for lodging/meals will be provided ONLY if the appropriate college travel policies have been adhered to (Assistance with travel is available from Graduate & Continuing Education as necessary.).

D. EXTRA SERVICE COMPENSATION

1. DEFINITION

Extra service for professional staff of State University of New York is defined in two ways:

a. Work performed by academic, professional, and managerial/confidential employees in a payroll agency other than the payroll agency to which the employee is regularly assigned. (A campus is a payroll agency; an individual academic department is not.)

b. Special assignments performed by academic, professional, and managerial/confidential employees at his/her home campus which are substantially different from or in addition to an individual's professional responsibilities.

These special assignments may be performed on the home campus but must not interfere with the individual's regular professional responsibilities. Such assignments may include
service by those holding positions of other than academic rank (i.e., administrators and other professionals) and outside of regularly assigned working hours. These assignments may involve but are not limited to teaching, research, and public service. It must be clearly demonstrated that such research or other service exceeds that which is normally performed under the regular obligation.

Extra service should only be used for an employee when the work is 1) performed entirely outside of an employee’s normal work day/obligations, and 2) substantially is different from the individual’s professional work obligation as defined by the employee’s performance program, and 3) must not interfere with the employee’s regular responsibilities. Full time professional staff cannot perform extra service during the core office hours of the College, unless authorized by the President or vacation accruals are used.

2. APPROVAL

Authority for approval of such service has been granted to the Chancellor by the Board of Trustees. Responsibility for action on individual requests for other than M/C employees has been delegated by the Chancellor to the Chief Administrative Officer of each campus. Extra service for M/C employees requires approval of the Chancellor (or designee).

Written approval for extra service assignments must be obtained prior to the commencement of the service. Service performed in advance of such approval will not be compensated.

No employee may engage in other employment which interferes with the performance of the employee's professional obligation. No full-time employee of the State University may assume another full-time position or obligation either within or without the University while receiving compensation from the University. Additionally, all extra service activities must conform to the ethical Standards mandated by Section 74 of the Public Officers' Law.

3. MAXIMUM STATE RATE

Compensation for extra service may not exceed an amount equal to 20 percent of base annual salary in any academic or calendar year beginning July 1 or September 1, as appropriate. Thus, for example, a professional staff member earning a salary of $40,000 may not be paid more than $8,000 for extra service during the course of his or her annual professional obligation.

Summer employment of persons having an academic year obligation does not constitute extra service.

Extra service compensation is not to be used in lieu of overtime for a professional employee deemed eligible under the Fair Labor Standards Act.
4. POTSDAM CAMPUS RATE

Compensation for extra service is at the basic rate of $1,035 per credit hour.

5. METHOD OF PAYMENT

Extra service compensation for work performed for the home campus is not paid by a separate check but rather is included in the normal biweekly paycheck.

E. DUAL EMPLOYMENT

In contrast to extra service, "dual employment" procedures are applicable when a State employee's combined employment (more than one appointment) with the State does not exceed one hundred percent (100%) of full-time. Under such circumstances, payment in the secondary agency, i.e., the agency where the employee is to be employed subsequent to employment in another agency, may only be affected after the employee has obtained dual employment authorization from the primary employing agency. This approval is obtained through the completion of a Dual Employment Form.

F. CHAIR COMPENSATION

Chairs will be compensated for the additional responsibility of their role in the leadership and administration of the academic departments. These adjustments may be in the form of salary stipend, teaching load reduction, or other benefit mutually agreed upon by the chair, appropriate dean and vice president within the limitations of available resources. The President/Provost shall provide guidelines to assist in determination of appropriate compensation in accord with the Policies of the Board of Trustees of the State of New York and the provisions of the Agreement.

1. SALARY STIPEND GUIDELINES

a. The stipend may not exceed 10 percent of basic annual salary when paid for duties as department chair during the term of professional obligation. **Payment of such stipend precludes extra service during the term of professional obligation.**

b. A further stipend, not to exceed 10 percent of basic annual salary, may be paid to faculty having academic year professional obligations for duties as department chair which are performed solely during the summer after completion of the academic year professional obligation. Payment of such stipend precludes other summer employment within the University.

c. A combination of stipends under paragraphs (a) and (b) shall not exceed 20 percent of basic annual salary.
d. This stipend shall not be added to basic annual salary. The stipend shall be removed upon termination of the employee's designation as department chair.

e. Members of the academic staff designated as department chair who do not receive a stipend for duties and responsibilities of that function may perform extra service and may be employed during the summer under the usual rules and procedures applicable to such employment.

2. POTSDAM CAMPUS STIPEND

Chairs receive salary stipend as part or all of their compensation for the duties of the chairpersonship. The range of available stipend is established by the Provost within the limitations of available resources. The present stipend is based upon number of faculty, number of majors, number of programs and credit hours generated.

**Arts and Sciences**
Each chair receives a stipend of $3100 for the academic year of obligation.

**Education and Professional Studies**
The Chairs receive a stipend of $3100 for the academic year of obligation.

**Music**
Each chair receives a stipend of $3100 for the academic year of obligation.

3. TEACHING LOAD REDUCTION
Chairs may receive a reduction in teaching load as part or all of their compensation for the duties of the chairpersonship.

4. RELINQUISHMENT
When a chair relinquishes the chairpersonship, he or she relinquishes as well any claim to compensation which is connected with the position. If a chair is on sabbatical leave or other non-medical leave, no compensation connected with the chairpersonship will be provided for the period of leave.

5. METHOD OF PAYMENT
The chair stipend is not paid by a separate check but rather is included in the normal biweekly paycheck in equal installments over the 26 pay basis.

6. OTHER
Chairs may request forms of compensation other than salary stipend and/or teaching load reduction for the duties of the chairpersonship.
G. PROMOTION COMPENSATION

1. Faculty Compensation associated with a promotion is made in accordance with the following schedule and is added to the basic annual salary:

<table>
<thead>
<tr>
<th>From:</th>
<th>To:</th>
<th>Dollar Value:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instructor</td>
<td>Assistant Professor</td>
<td>$1500</td>
</tr>
<tr>
<td>Assistant Librarian</td>
<td>Sr. Assistant Librarian</td>
<td>$1500</td>
</tr>
<tr>
<td>Assistant Professor</td>
<td>Associate Professor</td>
<td>$2000</td>
</tr>
<tr>
<td>Sr Assistant Librarian</td>
<td>Associate Librarian</td>
<td>$2000</td>
</tr>
<tr>
<td>Associate Professor</td>
<td>Professor</td>
<td>$3000</td>
</tr>
<tr>
<td>Associate Librarian</td>
<td>Librarian</td>
<td>$3000</td>
</tr>
</tbody>
</table>

An academic employee who is appointed with the expectation that he/she will have completed all requirements for the terminal degree appropriate to the discipline but who, at the start of employment has not completed all requirements, shall normally receive a salary $1500 less and appointment at the Instructor level. An academic employee who is appointed without expectation of degree completion will normally be appointed at the rank of Instructor and receive a promotion to the rank of Assistant Professor upon receipt of verification of the completion of the terminal degree to the Office of Human Resources. The promotion and the salary increase of $1500 added to the base salary shall be effective the first day of the semester immediately following the verification of the completion of the degree.
2. Professional Compensation

Compensation associated with a promotion is made in accordance with the following schedule and is added to the base annual salary.

<table>
<thead>
<tr>
<th>From:</th>
<th>To:</th>
<th>Dollar Value:</th>
</tr>
</thead>
<tbody>
<tr>
<td>SL -1 or SL-2</td>
<td>SL -2 or SL-3</td>
<td>$1500</td>
</tr>
<tr>
<td>SL -3 or SL-4</td>
<td>SL -4 or SL-5</td>
<td>$2000</td>
</tr>
<tr>
<td>SL -5</td>
<td>SL -6</td>
<td>$3000</td>
</tr>
</tbody>
</table>

H. INTERNSHIP COMPENSATION-SUMMER

The rate of compensation for faculty who serve as internship sponsors will be $50.00 per credit hour during the summer only.

I. NYS DEFERRED COMPENSATION PLAN

The NYS Deferred Compensation Plan is a voluntary retirement savings plan available to employees of NYS that has the following features:

- Contributions are made automatically through payroll deductions.
- Federal or NYS income tax is paid until you receive the money.
- There are 26 different investments.
- An annual fee of $14.00 (assessed semi-annually) will be charged to each NYS Deferred Compensation Plan participant regardless of the investment fund(s) selected.
- A variable asset-based fee that is assessed quarterly against investment returns is also charged.

Additional information may be obtained from the Office of Human Resources, or by calling 1-800-422-8463.

J. EMPLOYER-SPONSORED INDIVIDUAL RETIREMENT ACCOUNT (IRA) ACADEMIC AND PROFESSIONAL EMPLOYEES (UUP)

An individual retirement account plan may be provided, through United University Professions, by a “financial organization” (as defined in State Finance Law, Section 201.6) pursuant to the Economic Recovery Tax Act of 1981 (P.L. 97-34) in which employees may participate by voluntary payroll deductions.

K. TAX DEFERRED ANNUITY PROGRAM (TDA)

1. ACADEMIC AND PROFESSIONAL EMPLOYEES (UUP)
   A 403-b tax deferred annuity program permits an employee to divert a portion of
his/her salary, before Federal and State Taxes, to purchase, via payroll deduction, retirement annuity benefits. The diverted salary and associated earnings will be taxed only when received as benefits in the form of annuity income at the time of retirement or at age 59 1/2. Any money withdrawn prior to retirement or age 59 1/2 is subject to a 10% penalty. The annual maximum amount that may be set aside:

a. Less than age 50 and have less than 15 years of service:

2012 ($17,000)

b. Over age 50 and have less than 15 years of service:

2012 ($22,500)

No contributions are made by SUNY to this program. Programs are available through the Teachers Insurance and Annuity Association of American--College Retirement Equities Fund (TIAA-CREF) or through the ING, VALIC, MetLife, or Fidelity Investments.

2. MANAGERIAL/CONFIDENTIAL EMPLOYEES (M/C)
Conditions of the investment are the same as noted above for UUP represented employees, except that TIAA/CREF or Fidelity investment plan are available.

L. SUPPLEMENTAL RETIREMENT ANNUITY PROGRAM (SRA)

The Supplemental Retirement Annuity Program (SRA) is another 403-b tax deferred program available to Managerial/Confidential (M/C) employees and employees represented by UUP. Only TIAA/CREF issues contracts under this program. Conditions of investment are the same as those defined in the Tax Deferred Annuity Program information.

An employee enrolled in an SRA program through TIAA/CREF may, without penalty, roll over SRA accumulations to other recognized investment programs and receive the same tax deferred status of dollars rolled over. Employees interested in the "roll over" provision should contact the various program representatives.

M. UNITED STATES SAVINGS BONDS

Any member of the professional staff may elect to join the U.S. Savings Bond program by signing a bond authorization card which may be obtained from the Office of Human Resources. Deductions are taken from the paycheck for the purchase of the savings bonds.

N. CREDIT UNION

Membership in the Adirondack Regional Federal Credit Union, located at 166 Market Street, is available to faculty and staff at the College. The Credit Union offers share savings accounts,
share draft accounts, loans (personal, home improvement, automobile), life insurance, travelers’ checks, money market certificates, and a Christmas Club program. Visit their website or reach them at their email address. Seacomm Federal Credit Union is also available to faculty and staff of the colleges. The website is www.seacomm.org.

O. TRAVEL REIMBURSEMENT

Reimbursement of travel expenses may be claimed by one of two methods. Method (unreceipted lodging and meals) is a straight per diem allowance while Method II (receipted lodging and unreceipted meals) consists of the payment of actual lodging cost to a maximum stated amount plus a per diem meal allowance. The employee may select either method when filing for reimbursement of travel expenses for a particular trip.

1. LODGING AND MEALS

   a. Method I (unreceipted lodging and meals)
      Reimbursement for meals, lodging, and incidental expenses on a per diem basis is based on location. Per diem rates by location can be viewed at Office of General Services Administration: Per Diem Rates. When reimbursement is made under this method lodging receipts are not required to support an overnight stay; reimbursement for lunch is not allowed; and to be entitled to a full per diem rate, the traveler must be in overnight travel status and eligible for reimbursement for breakfast and dinner.

   b. Method II (receipted lodging and unreceipted meals)
      The State allowances for lodging and meals have been set at the Federal Government allowances and will change accordingly. Reimbursement for meals, lodging, and incidental expenses under this method is also governed by location. Maximum rates by location can be viewed at Office of General Services Administration: Per Diem Rates. When reimbursement is made under this method, lodging receipts are required; no receipts are necessary for meal allowance when in overnight travel status; reimbursement for lunch is not allowed; and to be entitled to a full meal allowance, the traveler must be in travel status overnight and eligible for reimbursement for breakfast and dinner.

   c. Non-Overnight Travel
      When the employee is in travel status for less than a full day, and lodging charges are not incurred, reimbursement will be made for breakfast and dinner in one of two ways receipted or nonreceipt, subject to the time requirements given below. However, if a reimbursement voucher is received for payment of meals only (non-overnight travel), we are required to report the amount reimbursed to the IRS as income.
d. Limits
Meals and lodging within 35 miles of your official station or place of residence are not allowed. If absence from your official station or residence does not exceed three hours, meals or lodging will not be allowed. If the cost of lodging exceeds the maximum allowance for lodging in the location, the meal allowance must be used to offset the higher lodging rate.

Meals will be allowed only when leaving the official station or place of residence before, or arriving at the official station or place of residence after, the following hours:

<table>
<thead>
<tr>
<th></th>
<th>Departure Before</th>
<th>Arrival After</th>
</tr>
</thead>
<tbody>
<tr>
<td>Breakfast</td>
<td>7:00 a.m.</td>
<td>8:00 a.m.</td>
</tr>
<tr>
<td>Dinner</td>
<td>6:00 p.m.</td>
<td>7:00 p.m.</td>
</tr>
</tbody>
</table>

e. Conventions And Seminars
An employee who attends a conference, convention or seminar that is state sponsored must remain within the maximums at Office of General Services Administration: Per Diem Rates. Non-state conferences will be allowed a maximum of $100.00 per diem which breaks down to $75.00 lodging and $25.00 meals including tax and gratuities. Lodging must be receipted, however, to obtain these rates.

f. Lodging Requests
Lodging requests are available from the Purchasing and Payables Office and may be used only for official travel to pay for lodging costs up to prescribed maximums under Methods I and II. Lodging requests are intended for use in New York State only.

2. MILEAGE ALLOWANCE
If an employee uses his or her personal automobile for official travel, the State provides a mileage allowance rate, regardless of the number of passengers, and will reimburse with receipt for tolls and parking. When authorized to use a State vehicle, the employee may charge all operating expenses, including parking and minor repairs, to the State.

3. REIMBURSEMENT CHECKS
Travel reimbursement checks are produced by the Purchasing and Payables Office. The check is given to the traveler and the voucher is forwarded to Travel Audit in Albany. Should adjustments to the travel voucher be made at this point; for example, disallowances or dollar discrepancies, the traveler will be responsible for repayment to
the SUNY Petty Cash Account for the adjusted amount. This system will expedite reimbursement to the traveler.

P. TUITION FREE, TUITION REIMBURSEMENT, AND TUITION WAIVER PROGRAMS

1. UUP REPRESENTED EMPLOYEES
The State University Board of Trustees has established a policy of tuition assistance for eligible employees of the State University. This policy provides that up to 100 percent of the cost of tuition and certain fees charged for eligible courses of instruction may be WAIVED for the employee by State-operated campuses of the State University.

   a. Tuition Waiver

   Tuition waiver is an official forgiveness of part or all of the tuition at a State-operated campus. The percentage of the waiver is determined on the basis of the individual program as well as by the funds available. Full and part-time faculty are eligible for waivers. Each campus is allocated a dollar limit for waivers to be granted employees during each fiscal year.

   I. Eligible Employee
   All full and part-time faculty holding, or on leave of absence from an appointment to a position which is paid on a State University payroll, are eligible as defined above for the waiver. Since all aspects of the program presume a benefit to the University through an improved level of education, there must be a reasonable expectation that University service will be continued beyond the period of the instruction.

   II. Levels of Support
   The basic levels of support and the costs which may be waived are as follows:

   1. Under the tuition waiver program 100% of the tuition and the laboratory or instructional fee may be waived. Such waiver is authorized only when the course is part of a training program for improved performance in the employee's current position i.e., job required.

   2. Under the tuition waiver program 50% of the tuition only may be waived. Such waiver is authorized when the course is not part of a training
program but is related to the employee's current position i.e., job related.

3. The support percentages detailed above may be scaled down if necessary in order to meet campus budgetary constraints.

4. Depending on funding, at least 50% of tuition will be waived.

b. Tuition Free Programs
   The Associated Colleges program permits eligible full-time employees to take up to 2 courses per year at member institutions on a space available basis.

c. Retraining, Research, and Study Leaves
   Retraining fellowship Programs and Individual Professional Development awards are available for eligible employees. Details are available from the Office of Human Resources or the UUP office. Information specific to the UUP negotiated educational benefits may also be obtained from the UUP Chapter Office on campus.

d. UUP Space Available Courses
   UUP permits employees to take one course per semester at any SUNY campus on a space available basis.

2. MANAGERIAL/CONFIDENTIAL EMPLOYEES (M/C)

   a. Tuition Free Programs
      The Associated Colleges program permits eligible employees to take up to two courses per year at member institutions. The program is open to all full-time employees.

      An executive development program - Managing NYS is available as follows:

      I. Level I - a two-week residential seminar covering areas of leadership skills, NYS government, structure and management controls. Includes a productivity project to be completed at the workplace and a follow up conference. Held semi-annually in January and June.
      II. Level II - provides short term (3-5 days) residential modules focusing on a variety of management concerns with restricted enrollment.

   b. Tuition Reimbursement Program
      M/C Tuition Reimbursement Guidelines
Additional information concerning the tuition waiver, reimbursement and free programs outlined above may be obtained from the Office of Human Resources.

Q. SOCIAL SECURITY (http://www.ssa.gov/)

Social Security may provide income when family earnings are reduced or cease upon retirement, disability, or death. Social Security retirement benefits are based on your salary history up to the maximum Social Security taxable wage base. The 2012 Social Security Tax will be calculated at 6.2% on the first $110,100 of wages resulting in a maximum Social Security Deduction of $6826.20. The 1.45% Medicare tax will apply to all wages as there is no wage cap.

Full-retirement age has been 65 for many years. However, beginning with people born in 1938 or later, that age will gradually increase until it reaches 67 for people born after 1959. More information is available on the above website.

For more information, please contact Melissa Proulx, Director of Human Resources.