# SUNY Potsdam
## Administrative Unit: Division of Graduate and Continuing Education

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## Mission Statement:
The mission of the Division of Graduate and Continuing Education is to provide access to advanced academic programs, continuing education, personal and professional enrichment, and early college opportunities to individuals committed to educational attainment and lifelong learning. We serve as a conduit for the delivery of the college’s core purpose and mission, and empower and engage global citizens both during and after the completion of their study.

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<th>Goals</th>
<th>Desired Outcomes/Objectives</th>
<th>Assessment Methods and Targets/Measures</th>
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| Develop completion report that tracks all credit and non-credit activities on campus | 1. Clarity as to what the definition of “completion” will be provided by SUNY administration, especially within the context of SUNY excels.  
2. Partner with the Institutional Effectiveness office to identify how to build upon existing processes.  
3. Annual report generates completions ranging from degree to non-credit, conferences, etc. | 1. By March 31, 2016, a clear definition of what SUNY counts as completions will be provided.  
2. By August 1st, 2016, a report will be created that will provide the campus and relevant stakeholders a comprehensive list of all degrees, certificates, and other identified programs.  
3. By the end of 2016, an analysis of this program will be utilized as a component for goal setting in strategic planning and growth for the campus. |
| Provide the campus community with awareness and tools needed to multiple types of programs | 1. Build a comprehensive enrollment toolkit  
   a. Each functional area of the division will develop a chapter in the enrollment toolkit related to how to create and launch a | 1. By May 2016, each chapter of the enrollment toolkit will be completed, and a draft of the toolkit book will be ready to finalize.  
2. By August 1, 2016, the toolkit will be |
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<th>Provide access to education for all of the populations the division serves</th>
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| 1. Identify and launch new opportunities for programming that meets the needs of training gaps for the community we serve.  
2. Each functional area within the division will work collaboratively in the development of programs, communication of and marketing to stakeholders (i.e. new certificate programs, PD opportunities).  
3. Research and analysis will identify what types of educational/training gaps exist within the area that the campus serves, and 3-5 new programs will be created by May 2017 with a focus on professional development.  
4. Technology will be utilized to expand and diversify how existing programs are delivered, and will serve as a driver for new program offerings.  
5. Implement a campus wide policy for Prior Learning Assessment (PLA) that grants college credit for previous professional experiences (military as well). Policy to be in place by fall 2016. | 1. Surveys and or focus groups will be developed to assist with data gathering of local population.  
2. The division will participate in any regional/state/national surveys that will end with access to data and results.  
3. By July 2016, an analysis will be completed to identify methods to increase awareness of all division programs.  
4. By the end of 2016, a long term development plan will be created with goals of increasing access to populations in our area who do not otherwise have means to participate in education.  
5. Before the fall 2016 semester, 15% of program offerings in the division will be offered in an online environment (or hybrid), providing access to new populations who might otherwise not attend SUNY Potsdam.  
6. For two years, beginning fall 2016, PLA course work will be tracked for all programs to determine types of courses and experiences most common by program.  
7. Questions in a survey that tracks reasons for enrollment will seek to determine |
| Create assessment mechanisms to improve decision making based upon relevant trends and industry benchmarks. | 1. Reporting will be created that compares campus/program statistics with relevant trends/data locally and nationally.  
2. Specific trend data will be identified for each functional area and commitments will be made to have them available and utilized.  
3. Strategic plan, priorities, and program planning will be updated based upon the results of analysis of trend data in conjunction with official charge from campus.  
4. A vision council will be developed that will include various campus stakeholders to assist with planning and direction of the division relevant to campus charges. | 1. A review of all on campus reports will be conducted to determine accurate historical enrollment along with the identification of enrollment trends.  
2. By May 2017, a vision council will be formed that will begin to analyze strategic planning, program priorities, and support outreach to key stakeholders. |
| Begin new partner programs with on or off campus partners | 1. There will be at least 3-5 new partners on campus who wish to create a new program through any of the existing modes of delivery (non-credit, PD, etc.) by May 2017.  
2. A financial plan and policy is passed by the campus that guides the process for partner program and profit sharing.  
3. 1-2 new off campus partnerships will be created through contract learning agreements. | 1. A partner tier, or list of existing partners will contribute to the collection of data that tracks demand and financial benefit to the college and partners. These reports will provide evidence to future partners and create a position for long term commitment by the college.  
2. New MOU’s will be signed with forecasted new enrollments that will demonstrate the financial impact for the college. |
| Increase overall enrollment in special sessions | 1. Course offering selection will include push mechanisms that identify courses that are needed or have a strong history of strong enrollments.  
2. Enrollment will increase no less than 10% each year for the next three years.  
3. Course offerings will increase 10-15 for each year over a three year period. | 1. Longitudinal analysis will be conducted to determine 3-5-year core courses with historically strong enrollment.  
2. Research on enrollment patterns at Potsdam and within SUNY system will be conducted each year to determine areas of opportunity. |